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Company name: Nissan Shatai Co., Ltd.
 (Code no.: 7222, Standard Market of Tokyo Stock Exchange)
 Representative: Takashi Tomiyama, President
 Contact person: Yoshio Saito, General Manager
 Legal & Communications Department
 Tel.: +81-463-21-8001
 Parent company: Nissan Motor Co., Ltd. (Code no.: 7201)
 Representative: Ivan Espinosa, Representative executive officer, president and CEO

Difference from FY2025 Non-consolidated Financial Results and FY2024 Non-consolidated Financial Results

The differences between the non-consolidated results for FY2025 and the non-consolidated results for FY2024 are explained below.

1. Differences between full-year non-consolidated results for FY2025 (Apr. 1, 2025 to Mar. 31, 2026) and those for FY2024

	Net sales (million yen)	Operating income (million yen)	Ordinary income (million yen)	Profit attributable to owners of parent (million yen)	Net income per share (yen)
Actual results for FY2024 (A)	340,196	4,704	5,229	2,627	19.40
Actual results for FY2025 (B)	394,262	11,586	12,238	5,213	38.49
Change (B-A)	54,066	6,881	7,008	2,585	—
Percentage change	15.9	146.3	134.0	98.4	—

Reason for Difference

Net Sales and profit increased due to the impact of increased sales of the all-new Patrol and all-new Armada, production of which commenced in the previous fiscal year, as well as improvements in production efficiency compared to the previous fiscal year, among other factors.