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## FY2025 Consolidated Financial Results

May 13, 2026

Company name: Nissan Shatai Co., Ltd. Tokyo Stock Exchange  
 Code no.: 7222 URL: <https://www.nissan-shatai.co.jp/EN/>  
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 Scheduled date of ordinary general shareholders meeting: June 25, 2026  
 Scheduled date of payment of cash dividends: June 23, 2026  
 Scheduled date of filing securities report: June 23, 2026  
 Supplementary materials for financial results: Yes  
 Results briefing: No

(Amounts less than one million yen are rounded down.)

### 1. Consolidated Financial Results for FY2025 (April 1, 2025 through March 31, 2026)

#### (1) Consolidated Operating Results

(Percentage figures represent year-on-year changes.)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent	
	million yen	%	million yen	%	million yen	%	million yen	%
FY2025	403,800	15.2	14,161	175.1	15,080	157.9	6,893	127.3
FY2024	350,508	16.4	5,147	425.7	5,847	319.9	3,033	645.1

Note: Comprehensive income: 9,020 million yen (126.1%) for FY2025, 3,988 million yen (28.4%) for FY2024

	Earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary income to assets	Ratio of operating income to net sales
	yen	yen	%	%	%
FY2025	50.90	—	3.8	5.5	3.5
FY2024	22.39	—	1.7	2.2	1.5

Reference: Equity in earnings (losses) of affiliates: -million yen for FY2025, -million yen for FY2024

#### (2) Consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	million yen	million yen	%	yen
FY2025	277,139	183,821	66.3	1,357.09
FY2024	269,913	176,561	65.4	1,303.49

Reference: Owner's equity: 183,821 million yen for FY2025, 176,561 million yen for FY2024

#### (3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	million yen	million yen	million yen	million yen
FY2025	22,181	(10,003)	(18,237)	86,997
FY2024	8,997	59,104	(16,459)	93,056

## 2. Dividends

	Annual cash dividends per share					Total cash dividends (Annual) million yen	Payout ratio (Consolidated) %	Dividends per net assets (Consolidated) %
	At 1st quarter end yen	At 2nd quarter end yen	At 3rd quarter end yen	At fiscal year end yen	Total yen			
FY2024	—	6.50	—	6.50	13.00	1,760	58.1	1.0
FY2025	—	6.50	—	9.00	15.50	2,099	30.5	1.2
FY2026 forecast	—	—	—	—	—		—	

Note: The dividend forecast for FY2026 is undetermined at this time.

## 3. Forecast of Consolidated Operating Results for FY2026 (April 1, 2026 through March 31, 2027)

(Percentage figures represent year-on-year changes.)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent		Earnings per share
	million yen	%	million yen	%	million yen	%	million yen	%	yen
FY2026	448,000	10.9	21,000	48.3	21,500	42.6	14,000	103.1	103.36

### \* Notes

(1) Significant changes in scope of consolidation: None

(2) Changes in accounting principles and estimates, and retrospective restatement

i. Changes in accounting policies due to amendment of accounting standard: None

ii. Changes in accounting policies other than (i) above: None

iii. Changes in accounting estimates: None

iv. Retrospective restatement: None

(3) Number of shares issued (common stock)

i. Number of shares issued at end of period (including treasury stock)	FY2025	135,452,804	FY2024	135,452,804
ii. Number of shares of treasury stock at end of period	FY2025	126	FY2024	106
iii. Average number of shares issued during period	FY2025	135,452,696	FY2024	135,452,733

## (Reference) Nonconsolidated Financial Results

### Nonconsolidated Financial Results for FY2025 (April 1, 2025 through March 31, 2026)

(1) Nonconsolidated Operating Results

(Percentage figures represent year-on-year changes.)

	Net sales		Operating income		Ordinary income		Net income	
	million yen	%	million yen	%	million yen	%	million yen	%
FY2025	394,262	15.9	11,586	146.3	12,238	134.0	5,213	98.4
FY2024	340,196	16.7	4,704	—	5,229	582.2	2,627	—

	Earnings per share	Diluted earnings per share
	yen	yen
FY2025	38.49	—
FY2024	19.40	—

(2) Nonconsolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	million yen	million yen	%	yen
FY2025	314,373	163,181	51.9	1,204.71
FY2024	307,256	159,728	52.0	1,179.22

Reference: Owner's equity: 163,181 million yen for FY2025, 159,728 million yen for FY2024

**\* This report is exempt from the audit procedure by certified public accountants and auditing firms.**

**\* Appropriate use of forecasts**

The operating result forecast and other forward-looking statements contained in this report are based on information currently available to the Company and certain assumptions the Company considers reasonable. Final results may differ significantly from forecasts due to a variety of factors.