

This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

FY2025 Third Quarter Consolidated Financial Results

February 12, 2026

Company name: Nissan Shatai Co., Ltd. Tokyo Stock Exchange
 Code no.: 7222 URL: <https://www.nissan-shatai.co.jp/EN/>
 Representative: Takashi Tomiyama, President
 Contact person: Yoshio Saito, General Manager of Legal & Communications Department
 Tel.: +81-463-21-8001
 Scheduled date of payment of cash dividends: —
 Supplementary materials for financial results: No
 Results briefing: No

(Amounts less than one million yen are rounded down.)

1. Consolidated Financial Results for FY2025 Third Quarter (April 1, 2025 through December 31, 2025)

(1) Consolidated Operating Results (fiscal year-to-date)

(Percentage figures represent year-on-year changes.)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent	
	million yen	%	million yen	%	million yen	%	million yen	%
FY2025 3Q	290,878	15.8	10,270	356.4	10,996	305.8	5,483	217.4
FY2024 3Q	251,121	8.2	2,250	(24.8)	2,709	(17.8)	1,727	(15.1)

Note: Comprehensive income: 4,998 million yen (319.9%) for FY2025 3Q, 1,190 million yen (-35.7%) for FY2024 3Q

	Earnings per share	Diluted earnings per share
	yen	yen
FY2025 3Q	40.48	—
FY2024 3Q	12.75	—

(2) Consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	million yen	million yen	%	yen
FY2025 3Q	261,203	179,799	68.8	1,327.40
FY2024	269,913	176,561	65.4	1,303.49

Reference: Owner's equity: 179,799 million yen for FY2025 3Q, 176,561 million yen for FY2024

2. Dividends

	Annual cash dividends per share				
	At 1st quarter end	At 2nd quarter end	At 3rd quarter end	At fiscal year end	Total
	yen	yen	yen	yen	yen
FY2024	—	6.50	—	6.50	13.00
FY2025	—	6.50	—		
FY2025 forecast				6.50	13.00

Note: Revision to the most recently announced dividend forecast: None

3. Forecast of Consolidated Operating Results for FY2025 (April 1, 2025 through March 31, 2026)

(Percentage figures represent year-on-year changes.)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent		Earnings per share
	million yen	%	million yen	%	million yen	%	million yen	%	yen
FY2025	402,700	14.9	13,500	162.2	14,200	142.8	6,500	114.3	47.99

Note: Revision to the most recently announced forecast of consolidated operating results: Yes

* Notes

(1) Significant changes in scope of consolidation: None

(2) Use of accounting methods specifically for the preparation of the quarterly consolidated financial statements:
Applicable

(3) Changes in accounting principles and estimates, and retrospective restatement

- i. Changes in accounting policies due to amendment of accounting standard: None
- ii. Changes in accounting policies other than (i) above: None
- iii. Changes in accounting estimates: None
- iv. Retrospective restatement: None

(4) Number of shares issued (common stock)

i. Number of shares issued at end of period (including treasury stock)	FY2025 3Q	135,452,804	FY2024	135,452,804
ii. Number of shares of treasury stock at end of period	FY2025 3Q	106	FY2024	106
iii. Average number of shares issued during period	FY2025 3Q	135,452,698	FY2024 3Q	135,452,744

* Review of the quarterly consolidated financial statements by certified public accountants and auditing corporations:
Applicable (optional)

* Appropriate use of forecasts

The operating result forecast and other forward-looking statements contained in this report are based on information currently available to the Company and certain assumptions the Company considers reasonable. Final results may differ significantly from forecasts due to a variety of factors.